

Connect to Work – Referral and Support Organisations Readiness

August 2025

















The Combined Authority

The North East Combined Authority was formed on 7 May 2024, following a devolution deal for the North East being announced in December 2023.

Led by an Elected Mayor and Cabinet, covering the seven local authority areas of County Durham, Gateshead, Newcastle, North Tyneside, Northumberland, South Tyneside and Sunderland, the CA gives local people more control over the things that matter most to them.

Through devolution deals, the Government is giving areas of the country more powers to make their own decisions on issues such as transport, skills and support for business.

We work closely with organisations and people from all across the region. These range from health trusts, emergency services, voluntary organisations and local businesses.





Our Region

Low unemployment by historic standards but rising levels of healthrelated inactivity



3 deep-water ports, riverside assets, and international airport providing onward connectivity via Paris, Amsterdam and Dubai. New CA, with strong political leadership and already delivering and innovating

Second largest MCA by area



A diverse geography with three cities, many vibrant towns, and extensive rural and coastline communities

An economy punching
below its weight
- with skills, productivity
and GVA behind
national averages.
Closing the gap will benefit
regional residents and
economy, as well as UK plc.

Metro - the UK's original modern light rail system - operates over 77km of track, connecting Newcastle, Gateshead, North Tyneside, South Tyneside, and Sunderland. Complemented by the successful introduction of the Northumberland Line.

Excellent connectivity to rest of UK

via East Coast mainline and strategic road network including A1, A19 and A69 2,000,000 inhabitants

4 universities, 9 FE colleges and other exemplar skills provision

54,705 businesses providing 820,000 jobs

Vibrant VCSE sector, with around 30,000 employees and unparalleled expertise of communities. Distinctive cultural & visitor economy offer:
>500km of coastline, two UNESCO Heritage sites,
Northumberland National Park, historic castles and cathedrals,
leading football teams, an international cricket ground, diverse
and distinctive cultural venues

A £54bn economy at the heart of the UK union



Our Missions

The overall aim of these five missions is to increase opportunity, create more well-paid employment, improve transport connections, build a greener North East and reduce child poverty.

Powering these missions is our commitment to devolving more powers out of Westminster wherever possible.

The North East Combined Authority believes people acting locally produces better results than having our decisions taken for us from afar.

We will continue to push for ambitious devolution deals and a single settlement with government.



1. Home of real opportunity



2. A North East we are proud to call home



3. Home to a growing and vibrant economy for all



4. Home of the green energy revolution



A welcoming home to global trade North East Combined Authority

1

Our Local Growth Plan

The North East has the assets and ambition to deliver growth that benefits the whole of the UK. Our regional coalition can play a vital role in helping Government deliver national targets with the right deployment of regional powers and investment.

If the North East
were to grow at the
same projected rate
as the fastest
growing G7 economy
today our economy
will be £13.1bn
larger by 2033.

Partners across the North East are working towards...



Creating tens of thousands of new jobs, including in the green, creative and foundational economies



Increasing residual household incomes for all our residents through better paid jobs and a better functioning housing market



Lifting tens of thousands of children out of poverty, as a first step towards its elimination



Supporting more people into work, including through a unified approach to work and health, and a more coordinated skills system



Supporting Government's commitment to deliver 1.5m new homes, enhancing our housing market for all our residents



Creating stronger neighbourhoods, including by reducing educational inequalities and investing in communities

^{*} Calculated by applying USA (the fastest growing G7 country) growth forecasts published by Congressional Budget Office to ONS estimates of current North East GDP.



1

National policy context



The UK is facing a **significant inactivity challenge** – 21.9% inactivity rate There are 2.8m people out of work due to long term illness



The **Get Britain Working White Paper** set out how the Government is investing £240m to trial new ways to get people back into work, this includes:



Launching the **Connect to Work** programme to: support people with health conditions, disabilities and complex barriers, and/or from specified disadvantaged groups, to seek sustained employment; and support those people who are in work but at risk of losing their employment.



£125m to mobilise eight **trailblazer areas** in England and Wales that will bring together and streamline health, employment and skills services to improve the support available for people who are economically inactive. Focus on joining up help and support based on the needs of local people and places.



In three of these areas Integrated Care Systems will be funded through **NHS Health and Growth Accelerators** to develop evidence of the impact of targeted action on the top health conditions driving inactivity.



Tackling Health-Related Economic Inactivity in the North East



Economic Inactivity Trailblazer

(North East CA)

Testing new innovative approaches to tackling health-related economic inactivity

Supporting residents, employers, businesses and local infrastructures

Delivered via 3 pillars: Better Pathways into Employment; New Ways of Working; System Reform

Connect to Work (North East CA)

Supporting residents via two different supported employment interventions: IPS and SEQF/LSE

Providing employer engagement to facilitate successful, sustained employment

Underpinned by fidelity assurance model(s) to ensure provision of a high-quality service

Health and Growth Accelerator (NENC ICB)

Improving health outcomes and fostering inclusive healthy workplaces via early intervention and by connecting GP's, local teams and case managers

Delivered via 3 pillars: personcentered early intervention and prevention; supporting the health and care workforce; promoting good work and employer liaison

Supporting economically inactive residents with health barriers to move towards and into good work, education or training

Supporting working residents to manage their health and prevent them from becoming economically inactive



Connect to Work

Faye Docherty - Programme Manager

















Connect to Work

- The recently launched "Get Britain Working" White Paper outlines Government's strategy to invest £240m to support the ambition of a national 80% employment rate and help improve workplace health and keep people in work
- Connect to Work is the first major element of the White Paper
- Nationally the programme will deliver support to 100,000 disabled people, people with health conditions, and those
 with complex barriers to get into employment and to get on in work, from 1st April 2025 to 31st March 2030, in
 England and Wales
- As Accountable Body, North East CA is responsible for the commissioning, implementation, delivery and management of the programme
- Programme funding of £52.5million to support 13,500 participants from September 2025 to March 2030
- Connect to Work is a voluntary programme which will be targeted at the right people, at the right time and based on an individual's circumstances.



Principles of the programme

The programme will use the proven **Supported Employment** model, 'place, train and maintain' to support participants.

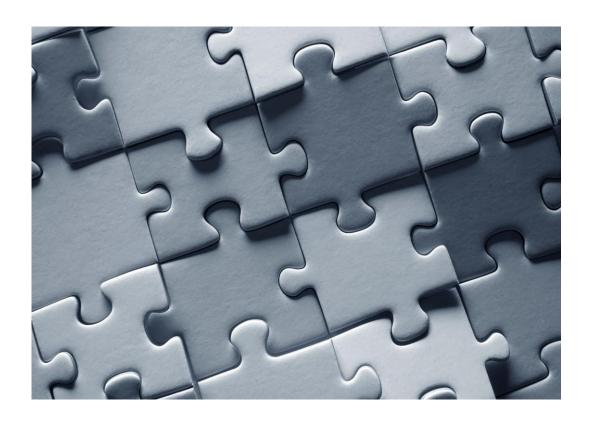
Depending on the needs of the participant, support will be delivered via two different types of interventions:

- Individual Placement and Support (IPS) is an intervention which integrates employment support alongside primary and secondary health services, and other support services. People with health conditions, disabilities and or from specified disadvantaged groups will be supported via this intervention.
- SEQF/Local Supported Employment (LSE) is a more intensive intervention than IPS, due to the depth of support delivered. This intervention will support people with autism, learning disabilities and or from specified disadvantaged groups. Under this intervention, a participant will receive more contact and support from their Employment Specialist.

Connect to Work is underpinned by a Fidelity Assessment system, to ensure the development, implementation and delivery of consistent, high-quality support.



Fit with Other Provision



- Individuals should be referred to provision that is the best fit for their needs, even if this is not Connect to Work.
- Any employment support delivered at the same time as Connect to Work should be complementary - individuals cannot be on Connect to Work at the same time that they are on another intensive employment provision
- Integration with other relevant services for individual participants is key and is encouraged, to provide holistic support.

1

Supported Employment

Providers are expected to adhere to the 5-stage place, train and maintain Supported Employment Model in line with the IPS-25 Fidelity Scale or the SEQF-10 Fidelity Scale.

Supported employment is different to traditional models of employment support - focus on placing participants into work at the earliest opportunity and providing ongoing support to help them succeed in work.

It helps individuals gain employment and **empowers** them to maintain their jobs and thrive in the workplace.

Engagement

An opportunity for a potential participant to learn about Supported Employment and decide whether it is right for them.

Vocational Profiling

A planning process enabling a participant to identify what they want to achieve and work out a plan for getting there.

Job Matching

The participant is supported to find vacancies that meet the jobseeker's employment goals.

Employer Engagement

The participant learns about the job and works out a plan with the employer on how they will be supported through the recruitment process and in the workplace.

On and Off the Job Support

The participant is supported to learn the job and sustain employment. This could include job coaching, training/support from mentor and workplace reviews.



Eligibility and Suitability

- The programme is designed to support out-ofwork residents with a health condition, disability or in priority disadvantaged groups, and in-work residents who are at risk of losing employment
- Eligibility a person must:
 - Have a disability or long-term health condition
 - Belong to a specified disadvantaged group (on the right)
- Suitability a judgement of the individual's fit with the programme aims:
 - Participants shouldn't be on any other intensive support programmes while on Connect to Work
 - Participants should be motivated to look for work
 - Participants would benefit from Supported Employment over other provision

Specified disadvantaged groups are:

An offender or ex-offender

A carer or an ex-carer

A homeless person

A former member of the Armed Forces, reserves of partner of AF personnel

A person for whom a drug or alcohol dependency (or history of) presents a significant barrier to employment

Care experienced young person or a care leaver

A refugee, a resettled Afghan

A person on the Ukrainian scheme

A victim or survivor of domestic abuse

Young people identified as being involved or at risk of being involved in serious violence

A victim of modern slavery



Delivery Model

The North East CA is Accountable Body (AB) for Connect to Work, working closely with DWP, our seven constituent local authorities and other key stakeholders to develop and deliver the model as follows:

- 75% of participants will be supported via the IPS intervention, 25% of participants will be supported via the SEQF/LSE intervention.
- 85% of participants will be out of work and require support to move into employment, 15% of participants will be in work and require in-work retention support
- A key requirement of the model is that delivery needs to be integrated with health and other local support services to
 provide holistic support to the target participant groups.
- Participants will be supported to move into employment quickly, with support then provided to both the participant and employer to sustain the employment.
- Effective work with individual employers is key to successful delivery of Connect to Work, helping to strengthen inclusive employment practices, understand recruitment needs and retention challenges, and carve new roles where appropriate.



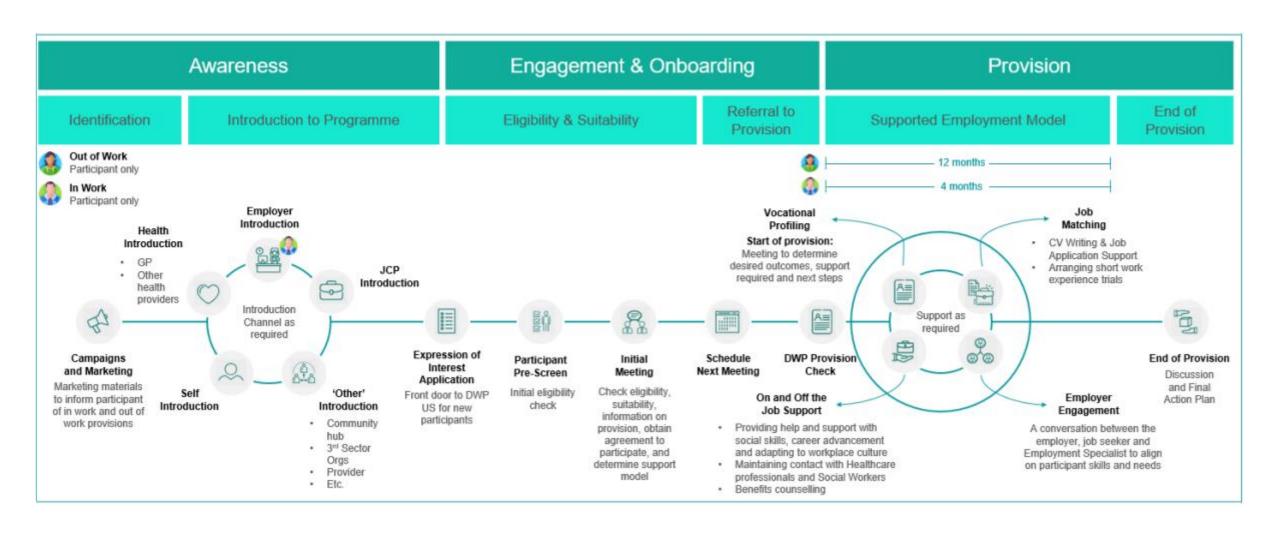
Outputs and Outcomes

Up to March 2030, 13,500 residents will start on programme. Of these, the following outputs and outcomes will be delivered:

Job Starts	At least 50% of total Programme Starts to achieve first earnings ('Out-of-Work' Participants)
Outcomes	At least 40% 'Out-of-Work' Participants of total Programme Starts to achieve a Lower Threshold Job Outcome.
	At least 29% 'Out-of-Work' Participants of total Programme Starts to achieve a Higher Threshold Job Outcome.
	At least 80% of 'In-Work' Retention Support Participants to achieve a Higher Threshold Job Outcome (higher only – Employed and Self-employed Job Outcomes).



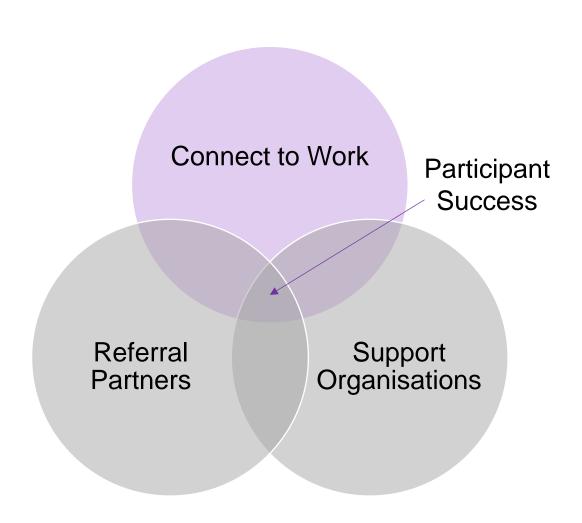
The Participant Journey





One Service Approach

- **Shared mission:** Our combined efforts give participants the best chance of sustainable employment.
- **Shared goal:** smooth participant journey from referral to sustained outcome with integrated services on hand throughout their journey.
- Participant-centric: Decisions and actions are guided by the needs and aspirations of the individual. Right support at the right time.
- Complementary services: Delivery Partners focusing on job readiness and employment; referral and support organisations bringing specialist knowledge and ongoing support.
- **Open communication:** Regular updates and honest feedback ensure smooth progress for each participant.



Points of Entry

Employer Introduction

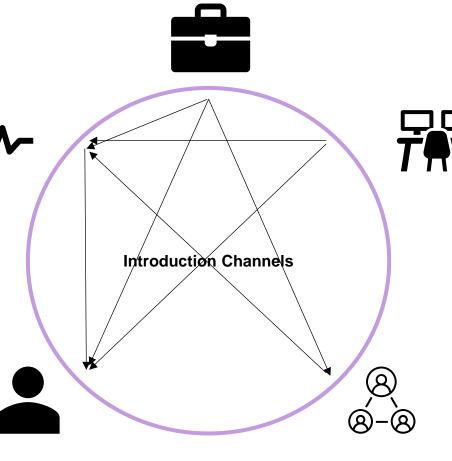
'in work participant'

Health Introduction

- **GP**
- Primary care
- · Statutory health services
- · Mental health services
- · Drug and alcohol dependency services
- Social prescribers
- · Other health providers

Self-Referral

- Programme identified via North East CA or Delivery Partner marketing
- · Self-referral made via webform
- Participant triaged to the correct Delivery Partner based on geography



JCP Introduction

 Signposting of participant to CtW programme via the most appropriate Delivery Partner

Other Partner Introduction

- Community hub
- 3rd Sector
- Specific organisation supporting disadvantage groups
- Skills providers
- Internal referral from delivery partners



Self-Employment Support

Participants Seeking Self-Employment can also be supported through Connect to Work. They can be supported through all five stages of the Supported Employment model by their Employment Specialist, with a bespoke plan based on their individual situation, barriers and career aspirations.

Specific support offered to those looking for self-employment opportunities will include:

- Stage 3: Employer Engagement will be adapted to include engagement with business support services, mentors, and networks rather than traditional employers.
- Stage 4: Job Matching will be focussed on business planning and opportunity alignment, ensuring the proposed venture is viable and suited to the participant's goals.
- Stage 5: On/Off the Job Support for participants seeking self-employment will include:
- Access to regional business support programmes (where not conflicting)
- Financial planning and budgeting
- Marketing and customer engagement
- Peer mentoring and networking

The North East CA has strong links to business start-up and support services such as the NEBIC and NEEAL, and will ensure these and similar organisations are included in future employer facing webinars and events and Connect to Work provider forums, to support the building of relationships with programme partners and to ensure integrated, suitable support is provided to participants.



Ongoing Support Roles

Connect to Work:

Employment-focused support: job readiness training, CV building, interview skills, confidence building.

Job matching & employer engagement: connecting participants to vacancies that fit their skills and aspirations.

Work placement & trial opportunities: giving participants a chance to build experience.

Post-employment support: ongoing check-ins to help sustain employment and address early challenges.

Support and Referral Organisations:

Continued wraparound support: help with housing, benefits advice, health & wellbeing, or other specialist needs.

Staying connected: respond to updates, share relevant changes in participant circumstances.

Joint problem-solving: working together if barriers arise (attendance issues, motivation, changing needs).

Encouraging engagement: reinforce the value of staying on the programme when you see the participant.





Current Position

- The Connect to Work commissioning approach is two-fold:
 - The Invitation to Tender (ITT) for providers of the IPS intervention has now closed, with successful organisations due to be announced very shortly, alongside their contact details.
 - The North East CA will work with our seven constituent LA's to deliver the LSE intervention, and again, contact details/referral points will be launched soon.
- The programme go-live date is anticipated as 1st October 2025.
- A Connect to Work specific CRM will be used across both interventions. Participant information will be entered on a "live" basis to support North East CA and DWP reporting requirements.
- Alongside today's webinar, a further engagement event is being held in August to support regional employers to understand
 how they could support Connect to Work participants, in preparation for the launch of the programme.
- A provider forum will be developed to bring together all appointed providers and LA's to ensure Connect to Work operates
 as "one service". Themes will be offered across forum sessions to discuss wider process developments such as referral
 best practice.
- A further webinar will be announced in the coming weeks to provide details on the CtW referral process. This will also be shared via the North East CA Connect to Work webpage, in line with the programme launch.



Any questions contact –

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